

Systematic Human Reliability Analysis (SHRA): A New Approach to Evaluate Human Error Probability (HEP) in a Nuclear Plant

Gianpaolo Di Bona

Department of Civil and Mechanical Engineering,
University of Cassino and Southern Lazio, Cassino, Italy.
Corresponding author: dibona@unicas.it

Domenico Falcone

Department of Civil and Mechanical Engineering,
University of Cassino and Southern Lazio, Cassino, Italy.
E-mail: falcone@unicas.it

Antonio Forcina

Department of Engineering,
University of Naples “Parthenope”, Napoli, Italy.
E-mail: antonio.forcina@uniparthenope.it

Luca Silvestri

Department of Engineering,
University “Niccolò Cusano”, Roma, Italy.
E-mail: luca.silvestri@unicusano.it

(Received May 31, 2020; Accepted August 21, 2020)

Abstract

Emergency management in industrial plants is a fundamental issue to ensure the safety of operators. The emergency management analyses two fundamental aspects: the *system reliability* and the *human reliability*. System reliability is the capability of ensuring the functional properties within a variability of work conditions, considering the possible deviations due to unexpected events. However, system reliability is strongly related to the reliability of its weakest component. The complexity of the processes could generate incidental situations and the worker appears (human reliability) to be the weakest part of the whole system. The complexity of systems influences operator's ability to take decisions during emergencies. The aim of the present research is to develop a new approach to evaluate human error probability (HEP), called Systematic Human Reliability Analysis (SHRA). The proposed approach considers internal and external factors that affect operator's ability. The new approach is based on Nuclear Action Reliability Assessment (NARA), Simplified Plant Analysis Risk Human Reliability (SPAR-H) and on the Performance Shaping Factors (PSFs) relationship. The present paper analysed some shortcomings related to literature approaches, especially the limitations of the working time. We estimated HEP, after 8 hours (work standard) during emergency conditions. The correlations between the advantages of these three methodologies allows proposing a HEP analysis during accident scenarios emergencies. SHRA can be used to estimate human reliability during emergencies. SHRA has been applied in a nuclear accident scenario, considering 24 hours of working time. The SHRA results highlight the most important internal and external factors that affect operator's ability.

Keywords- Human factors, Environmental factors, Human reliability analysis, Human error probability, Performance shaping factors, Nuclear plant.

1. Introduction

The complexity of technological evolution has increased the risks related to the management of industrial machines (Harris and Hillman, 2014). Lately, after many accidents situations, the

emergency management in production systems has assumed an important role (De Felice et al., 2016). According Sheridan and Ferrell (1974), the emergency management evaluates two fundamental parameters: the system reliability and the human reliability. For this reason, research about human reliability is growing in the recent years. In particular, it is necessary to monitor the safety of critical infrastructures (Zhou et al., 2017), because their failure could generate serious consequences on the surrounding environment and drastic emergency situation (De Felice and Petrillo, 2011). It is necessary to study human behaviour during the emergency conditions. An operator wrong choice could worsen emergency conditions. It is necessary to identify all the factors that affect the operator's behaviour (Di Bona et al., 2014). Definitively, the emergencies are complex and dynamic; therefore, operators must recognize, prevent and solve problems that can generate accidents (Reznek et al., 2003). At the beginning, HRA have been developed in the nuclear field, where a human error could have important consequences (De Felice et al., 2016). It is important to analyse and manage external and internal factors relating to human operations (Janius et al., 2017). The risk management studies all factors to limit emergency conditions and to reduce the consequences of human errors (Scott and Few, 2016). The human factors are important element in accident scenarios (De Felice and Petrillo, 2011). HRA is systemic approach which evaluates HEP during the working time, analysing external and internal factors which could influence workers' performance (Lu et al., 2015). The "external" factors depend on work environment. The "internal" factors are related to the individual's characteristics (Shanmugan and Robert, 2015). The study of risk management is very complex, because it looks more and more advanced equipment. The present research aims to define a simulation model to represent different accident scenarios and their evolution. The simulation model returns actual values useful for studying the accident, the operators' behaviour and the impact on their choices. The paper analyses the most important HRA approaches. SHRA method starts from the NARA model proposed by Kirwan et al. (2005), the SPAR-H model proposed by Gertman et al. (2005) and the Performance Shaping Factors (PSFs) dependence proposed by Boring (2010). Applying NARA and SPAR-H models, we value the Basic Human Error Probability (HEP_{basic}), considering internal and external factors. However, these two approaches do not analyse the dependencies between the external environmental factors. Using PSFs, it is possible to value the influence of many external environmental factors. Boring (2010) values PSFs dependence through an analysis of 82 real case studies.

Systematic Human Reliability Analysis (SHRA) is structured in six steps: 1) preliminary analysis of the system; 2) definition and evaluation of Generic Tasks; 3) evaluation of the basic human error probability (HEP_{basic}); 4) definition and evaluation of PSFs; 5) definition and evaluation of PSFs relationship; 6) evaluation of HEPSHRA using a combination of NARA and SHARP-H methods. The proposed strategy can overcome the shortcomings of traditional techniques, e.g.: 1) NARA model does not consider PSFs while SHAR-H model considers only independent PSFs 2) SHAR-H and NARA considers Generic Tasks during 8 hours (working time) 3) NARA and SPAR-H models consider constant failure rate to evaluate HRA.

SHRA model is validated in a nuclear plant. In particular, the operator's behaviour in a control room is analysed. The paper is organized as follows: Section 2 analyses the state of art of HRA (human reliability analysis). In section 3, the methodological research approach is presented. In section 4, the case study is analysed, while in section 5, the results are presented and discussed. Finally, in section 6 the conclusions and the future developments are described.

2. Literature Review

Human Reliability Analysis (HRA) analyses the human reliability, in a similar way to the analysis

of system reliability (Kim, 2001). According Swain and Guttmann, (1983), HRA methodologies have motivated many activities in research and development (Lundqvist and Gustafsson, 1992).

The targets of present research are: 1) to study the fundamental actions in incidental situations; 2) to analyse the causes of accidents to prevent them. HRA influences maintenance system (Hollnagel, 1996). Maintenance design is a crucial issue consisting of several activities in order to achieve levels of availability and to guarantee the production capacity. The availability of a production system depends on performance and connections of the machines and operators (De Carlo et al., 2013). Maintenance design activities are based on HRA values collected by monitoring the condition of machines and human processes (De Carlo et al., 2014).

In general, the causes that lead to an accident are three: system failures, natural events and human errors (Magnusson et al., 2002).

In recent years, the advanced technology has allowed to create reliability machines. However, the literature analysis shows that most of the accidents occurred in critical infrastructures depends on the human errors. In fact, HRA has been analysed in nuclear plants. Several authors analysed human behaviour in emergency condition. For example, Jung et al. (2007) analyse the performance of the operator in a nuclear plant. Houshyar and Imel (1996) developed a simulation model of human behaviour in a nuclear plant. Literature analysis divides HRA methodologies in three different generations:

a) First generation (1970 - 1990) focus on the skill and rule of human factor. However, they do not consider impact of context, organisational factors and errors of commission. Some methodologies below to the first generation are:

- Systematic Human Action Reliability (SHARP): SHARP considers the integrated man-machine systems (Hannaman and Spurgin, 1984) and it develops the analysis process (Hannaman et al., 1985) in seven steps (Cepin, 2008).
- The Empirical Technique to Estimate the Operator's Error (TESEO): calculates error probability of operator, considering five influential factors on behaviour. The method is simple, but it has a more limited approach related to the uncertainty (Elmaraghy et al., 2008). Bello and Colombari (1980) use this methodology to analyse human factor in the risk analyses of process plant, checking the control room operator.

Accident Sequence Evaluation Program (ASEP): ASEP (Swain and Guttmann, 1983) is a simplified version of the THERP method developed by an author of THERP. ASEP is highly nuclear power oriented. The main goal of its development was to obtain order of magnitude estimates of HEPs without the level of effort required by THERP. ASEP is one of the HRA methods that use time-reliability correlation as the basis for calculating cognitive/decision failure (Williams, 1985; 1986).

- Human Cognitive Reliability Correlation (HCR): The HCR method is used to estimate the HEPs of the reference points required by the SLIM. Equations of SLIM for calculating the Success Likelihood Index (SLI) are significantly revised to account for non-linearity of the effect of some PSFs on human performance (Yang et al., 2014)

Technique for Human Error Rate Prediction (THERP): THERP (Swain and Guttmann, 1983) was initially developed and used by Sandia National Laboratories (SNL) in 1961 for HRA analyses. WASH-1400 (1975) used THERP to perform HRA in Nuclear Power Plants. To calculate the HEP for a task, THERP provides a number of activities for the analyst to identify the HEP's existence in the tasks of analysis. THERP provides a list of PSFs but gives no specific rules to evaluate the states of these PSFs and their effects on HEPs (Xu et al., 2014).

- Success Likelihood Index Method (SLIM): SLIM is not an HRA method per se, but rather a scaling technique. It has no fixed set of HEPs nor does it have a required set of PIFs/PSFs (Park and Lee, 2008). It was developed under United States Nuclear Regulatory Commission sponsorship in the 1980's to formalize the use of expert judgment in estimating HEP values. It requires minimum data points (e.g., real event statistics) for HEP assessment (Kariuki and Lowe, 2007). While the method has been extensively used in nuclear PRAs, as a computational framework, it can be easily applied to other domains.
 - Human error assessment and reduction technique (HEART): HEART (Williams, 1986) was adopted for use in a number of PRAs performed in the United Kingdom nuclear power plants in the early 1990's (He and Van Nes, 2012). Its approach to HEP assessment differs from methods that require task decomposition. "Generic tasks" are defined with corresponding basic HEPs. Each generic task is described by a few sentences that specify the nature of the human action and its context. In order to determine a base HEP, the analyst must first identify the generic task that provides the closest match to the task of interest. Such an approach greatly reduces the effort required for calculating HEP (Kirwan, 1996).
- b) Second generation methodologies (1990-2005), integrate internal and external factors affecting human reliability. In second-generation models, the factors that determine PSFs are derived by focusing on the environmental impact on the cognitive level (Kirwan, 1996). Some methodologies below to the second generation are:
- Cognitive Reliability and Error Analysis Method (CREAM): CREAM (Hollnagel, 1998) was developed for general applications and is based on the Contextual Control Model (COCOM), which, from the information processing perspective, has emphasized the identification and quantification of so-called "genotype errors" (or cognitive errors) (Colangelo, 2012). Konstandinidou et al. (2006) use CREAM method to realize a fuzzy modelling application of CREAM methodology for HRA. CREAM provides a two-level approach to calculate HEPs: basic level and extended one the basic method is designed for task screening. It provides simple rules to determine the HEP range for a task based on the combined PSFs states.
 - A Technique for Human Event Analysis (ATHEANA): ATHEANA is the product of many studies sponsored by the U.S. Nuclear Commission. The initial effort started in 1992 (Pinto et al., 2014). It contains a detailed search process that promises to determine cognitive vulnerabilities in crews that may not be discovered when applying other HRA methods. The publications covering results of this research include (Cooper et al., 1996) ATHEANA was designed to be a full scope HRA method including capability for performing predictive task analysis (or error identification) and retrospective event analysis. It offers a procedure to search for and identify errors based on context analysis.
 - Standardized Plant Analysis Risk - Human RA (SPAR-H): SPAR-H (Gertman et al., 2005) was

a revision of Accident Sequence Precursor (ASP) method. The revisions were intended to make the characterization of human performance in SPAR more realistic. SPAR-H has been applied to over 70 U.S. nuclear power plants. SPAR-H was originally developing as a screening methodology, but later the method was extended for full HEP quantification. Rasmussen et al. (2015) try to adapt the HRA to the petroleum industry using the SPAR-H method. SPAR-H is based on an information-processing model of human cognition. The eight PSFs used by the method are: Available time; Stress/Stressors; Complexity; Experience/Training; Procedures; Ergonomics/Human-machine interface; Fitness for duty; and Work processes.

c) In recent years, shortcomings of the second generation HRA methods have led to further developments related to the improvement of pre-existing methods (Di Pasquale et al., 2013). The third generation of HRA uses the modelling and simulation system with a virtual representation of humans to determine situations that may challenge human performance in space missions (Boring, 2005):

- Nuclear Action Reliability Assessment (NARA): NARA (Kirwan et al., 2005) is a refinement of the HEART method to (a) have better fit to nuclear contexts, (b) consider errors of commission, (c) have substantial data support, (d) consider long time scale scenarios, and (e) have better guidance on usage. NARA uses the same approach as HEART to calculate HEPs. The main differences between NARA and HEART are (a) the grouping of the generic tasks, (b) the weights of the error producing contexts, and (c) the use of the CORE-DATA human error database in NARA. NARA uses different weights for some of the error producing conditions than HEART. This suggests that the PSFs' weights and perhaps the basic HEPs of the general tasks of HEART and NARA need to be revisited carefully for NASA applications.

Boring (2010) proposes a dependence model between the PSFs. In addition to the human behaviour simulation software, there are many geographic software that allows to manage the external environment during an incidental situation. Rauschert et al. (2002) using GIS, geographic interface to manage the emergencies. The research takes into account the external environment and its characteristics (Trucco and Leva, 2007; De Ambroggi and Trucco, 2011). The development of the internet and the social networking has made it very useful this type of application, especially in relation to the flow of information. Even Schafer et al. (2007) manage the planning of emergency management through a geographical software. It examines the geo-spatial maps and develops the plans and the emergency procedures. Currión et al. (2007) develop a simulation tool to manage the coordination during an emergency situation. Another field of emergency management study is on health facilities. Levi et al. (1998) describe experience with developing and implementing the use of simulation software as a drilling technique used by Israeli hospitals. The application was developed using SIMAN/ARENA software. Cowan and Cloutier (1988) describe a required, role-intensive leadership simulation in emergency and disaster medicine management for fourth-year medical students. The simulation exercise is designed to provide an opportunity for Federal medical students to experience a realistic combat or a disaster environment similar to the environments in which they may be required to operate medical support systems. Christie and Levary (1998), use the simulation model, "what-if" analyses to predict the consequences of conceivable scenarios.

The present study starts on the several shortcomings of literature HRA models (Calixto et al., 2013). The proposed model, called Systematic Human Reliability Analysis (SHRA), overcomes the limitations of the most conventional HRA methodologies, merging the advantages of NARA, PSFs and SPAR-H models (Table 1).

Table 1. Conventional HRA method.

| Model | Authors | Advantages | Limitations | Domain |
|--------|-----------------------|--|---|--------------------------------|
| HEART | William (1986) | Relatively quick to apply. Use of generic tasks | No environmental (external) tasks | Generic |
| SPAR-H | Gertman et al. (2005) | Useful approach for situations where a detailed assessment is not necessary. Use of environmental tasks | No correlation between environmental (external) tasks | Nuclear with wider application |
| PSFs | Boring (2010) | Use of correlation between environmental tasks | Absence of HEP evaluation | Generic |
| NARA | Kirwan (2005) | A nuclear specific version of HEART. HEP evaluation | No correlation between environmental (external) tasks | Nuclear |

Furthermore, the present research analysed three limitations related to the NARA model: 1) HEP is limited to the first 8 hours of work; 2) no dependency between relationships of PSFs; 3) failure rate is constant. SHRA model try to overcome these shortcomings

3. Systematic Human Reliability Analysis (SHRA)

In this section the proposed HRA model is described. The new approach combines three methods of HRA: the NARA methodology, Spar-H methodology and Boring's PSFs dependency.

The human (internal) and the environmental (external) factors that influence the operator's ability are both evaluated in the new approach. The starting model NARA is an upgrade of HEART method. The Boring's PSFs dependency considers the external factors, while the NARA and Spar-H methods consider the internal factors.

The present paper analysed some shortcomings related to literature approaches, especially the limitations of the working time. We estimated HEP, after 8 hours (work standard) during emergency conditions (Duraccio et al., 2015).

The model will be applying during a simulated emergency in nuclear plant, considering 24 hours of working time.

SHRA method is structured in the following steps:

Step 1: Preliminary Analysis. An identification of the activities to be simulated. It lists all the activities performed by decision maker while working in nominal conditions and during an emergency. It is important to identify the accident scenarios considering the gravity of the situation, HEP will be associated for each of these activities, where HEP represents the unreliability of the operator. During an emergency, working time is a critical parameter that must be carefully evaluated. For example, Di Pasquale et al. (2015) and Gertman and Blackman (1994) simulate the HEP with the Weibull function while Chiodo et al. (2004) uses a random function to evaluate human performances. Usually, Gauss function is selected during "wear out" phase of components. This phase can be compared to the stress phase of an operator during an accident scenario.

Starting from the above analysis, we have selected Gauss distribution to link HEP and operating time.

The human unreliability has been evaluated by the Gauss function of failure probability (Eq.1).

$$g(t) = \frac{1}{\sigma\sqrt{2\pi}} e^{-\frac{1}{2}(\frac{t-\mu}{\sigma})^2} \quad (1)$$

Step 2: Identification on Human Activities (Internal Factors). In this phase we defined Generic Tasks (GTTs), that represent the internal factors of the operators (Kirwan, 1996). Each GTT follows the Gauss function that represents the “wear out” condition of human operator. Using Gauss distribution, HEP will be calculated. The HEP increase vs. time. The Table 2 describes the NARA GTTs, while k is the human unreliability value to 8th hour of working time (McLoughlin, 1985; Mendonca et al., 2001), λ is the constant value of failure rate, μ is the Mean Time to Failure and σ is the standard deviation.

Assuming $\lambda=\text{constant}$, we obtain:

$$\lambda = -\frac{\ln(1-k_{24})}{8} \quad (2)$$

$$\text{MTTF} = \mu = \int_0^{\infty} t \cdot f(t) dt = \frac{1}{\lambda} \quad (3)$$

$$\sigma = \sqrt{\int_0^{\infty} (t - \text{MTTF})^2 \cdot f(t) dt} = \sqrt{\int_0^{\infty} \left(t - \frac{1}{\lambda}\right)^2 \cdot \lambda e^{-\lambda t} dt} \quad (4)$$

where, $f(t) = \lambda e^{-\lambda t}$ is the failure probability density function when $\lambda=\text{constant}$ (Table 2).

Table 2. Generic tasks.

| Nº | GGT | k (t=8h) | λ [1/h] | μ [h] | σ [h] |
|----|--|-------------|--------------------|--------------|-----------------|
| A1 | Carry out simple single manual action with feedback. Skill-based and therefore not necessarily with procedure. | 0.0050 | 6,266E-04 | 1596,00 | 618 |
| A2 | Start or reconfigure a system from the Main Control Room following procedures. with feedback. | 0.0010 | 4,169E-05 | 23988,00 | 6010 |
| A3 | Start or reconfigure a system from a local control panel following procedures. with feedback. | 0.0030 | 1,252E-04 | 7987,99 | 2800 |
| A4 | Reconfigure a system locally using special equipment. with feedback; e.g. Closing stuck open boiler SRV using gagging equipment. Full or partial assembly may be required. | 0.0300 | 1,269E-03 | 787,94 | 413 |
| A5 | Judgment needed appropriate procedure to be followed. based on interpretation of alarms/indications. Situation covered by training at appropriate intervals. | 0.0100 | 4,188E-04 | 2387,98 | 1004 |
| A6 | Completely familiar well designed highly practiced. Routine task performed to highest possible standards by highly motivated. Highly trained and experienced person. Very aware of implications of failure with time to correct potential error. | 0.0001 | 4,167E-06 | 239988,00 | 59995 |
| B1 | Routine check of plant status. | 0.0300 | 1,269E-03 | 787,94 | 413 |
| B2 | Restore a single train of a system to correct operational status after test following procedures. | 0.0070 | 2,927E-04 | 3416,56 | 1316 |
| B3 | Set system status as part of routine operations using strict administratively controlled procedures | 0.0007 | 2,918E-05 | 34273,71 | 8566 |
| B4 | Calibrate plant equipment using procedures; e.g. adjust set Point. | 0.0030 | 1,252E-04 | 7987,99 | 2800 |
| B5 | Carry out analysis. | 0.0300 | 1,269E-03 | 787,94 | 413 |
| C1 | Simple response to a key alarm within a range of alarms/indications providing clear indication of situation (simple diagnosis required). Response might be direct execution of simple actions or initiating other actions separately assessed. | 0.0004 | 1,667E-05 | 59988,00 | 14995 |
| C2 | Identification of situation requiring interpretation of complex pattern of alarms/indications. (Note that the response component should be evaluated as a separate GTT) | 0.2000 | 9,298E-03 | 107,55 | 117 |

Step 3: Basic Human Error Probability (HEP_{basic})

The calculation of the basic error probability (influenced by GTTs) follows the Gauss distribution (eq. 1). The nominal distribution is theoretical and do not take into account the external environment factors. HEP_{basic} takes into account only the k value (Table 2). The Gauss distribution is selected to describe the human reliability during the “wear out” when the failure rate grows up. The human unreliability value (Table 2) is the input value for equation (1), where μ and σ are calculated using equations (3) and (4). The basic HEP_{basic} is determined as:

$$HEP_{basic} = \int_0^t g(t)dt \quad (5)$$

The equation (5) considers a working time greater than eight hours, because in several emergencies some operators could work even 24 hours consecutive.

Step 4: External Factors Definition. The environmental influences are modelled with the use of Performance Shaping Factors (PSFs) (Gertman et al., 2005). The PSFs increase the HEP values.

The PSFs analysed are:

- Available time;
- Stress/Stressor;
- Complexity;
- Experience and training;
- Procedures;
- Ergonomics and Human machine interface (HMI);
- Fitness for duty;
- Work processes.

Overall, other PSFs could be analysed in particular accident scenarios. However, PSFs dependencies are not considered in the NARA model. Starting from the analysis of 82 incidents at the USA nuclear plants, Boring (2010) proposes a table of PSFs dependencies (Table 3).

Table 3. PSFs dependence (with * are indicated significant correlations with p value <0.05).

| | Available Time | Stress Stressors | Complexity | Experience Training | Procedures | Ergonomics HMI | Fitness for Duty | Work Process |
|---------------------|----------------|------------------|------------|---------------------|------------|----------------|------------------|--------------|
| Available Time | 1 | | | | | | | |
| Stress Stressors | 0.50* | 1 | | | | | | |
| Complexity | 0.38* | 0.35* | 1 | | | | | |
| Experience Training | 0.31* | 0.21* | 0.32* | 1 | | | | |
| Procedures | 0.05 | -0.01 | 0.12* | 0.08* | 1 | | | |
| Ergonomics HMI | 0.10* | 0.04 | 0.08* | 0.08* | 0.29* | 1 | | |
| Fitness for Duty | 0.20* | 0.29* | 0.22* | 0.17* | 0.12* | 0.27* | 1 | |
| Work Process | 0 | 0.13* | 0.16* | 0.20* | 0.35* | 0.12* | 0.15* | 1 |

Step 5: PSFs Correlation (PSF_{cor}). The PSF_{cor} value is evaluated from the product of all PSFs and their value of independence (table3). The PSF_{cor} represents the external environmental conditions.

$$PSF_{cor} = \prod_{i=1}^n [PSF_i(1 - \sum dependence_indexs) \cdot State(PSF_i)] \quad (6)$$

The PSFi value is individual value of PSFs (proposed by Gertman et al., 2005), where “n” is the total number of PSFs that are considered in the model. The sum of dependence index is the sum of the correlation value of PSFs represented in Table 3. Experts assess the state of each PSF ($0 < \text{State}(\text{PSF}_i) < 1$).

Step 6: SHRA Model (HEP_{SHRA}). Starting from NARA and SPAR-H formulations the real HEP is calculated. The combination of human factors and environmental factors returns the HEP_{SHRA} value:

$$HEP_{SHRA} = HEP_{basic} \cdot [PSF_{cor} + 1] \quad (7)$$

The HEP_{SHRA} is the unreliability value of operator during an accident scenario, depending of influencing factors.

4. Case Study: SHRA Application in a Nuclear Plant

A nuclear plant is considered to validate our model. Figure 1 shows the plant.



Figure 1. Nuclear plant.

In particular, the HEP in a control room is analysed (Figure 2).



Figure 2. Control room in a nuclear plant.

The nuclear plant is chosen as the consequences of a nuclear accident could cause tragic consequences for the operators and the external environment.

Step 1: Preliminary Analysis

The emergency activities of decision maker in the control room of nuclear plant, during a fire, are summarized in four steps:

- a) Emergency alarm activation:
 - activate emergency signal;
 - activate of the protection system;
 - evacuation of personnel;
- b) system block
 - activate external alarm;
 - insulation damaged area;
- c) Internal Emergency Team activation
- d) Request of external aid

The three simulation scenarios are:

- a) weak accident: the decision-maker has the situation under control (PSFs value are good);
- b) medium accident: the decision maker can make bad decisions (PSFs value are average);
- c) worst accident: likely wrong choice of operator (PSFs value are bad).

Step 2: Identification on Human Activities.

The major causes of accidents are to be found in the human unreliability of the decision maker assigned to the control room. The case study focuses on the analysis of human reliability in the control room during emergency conditions. The operator in the control room manages simple and complex actions. The choice of four GTTs (Williams, 1986) was carried out through interviews with an Expert Judgement. Applying eq. (2), (3) and (4) the four GTTs are related to the four activities managed by the decision maker described in step 1 (Table 4).

Table 4. GTTs of the control room operator.

| N° | GGT | K24 (t=24h) | λ [1/h] | μ [h] | σ [h] |
|----|--|----------------|--------------------|--------------|-----------------|
| A5 | Judgment needed for appropriate procedure to be followed. based on interpretation of alarms/indications. situation covered by training at appropriate intervals. | 0.0100 | 4,188E-04 | 2387,98 | 1004 |
| A6 | Completely familiar. well designed highly practiced. routine task performed to highest possible standards by highly motivated. highly trained. and experienced person. totally aware of implications of failure. with time to correct potential error. Note that this is a special case. | 0.0001 | 4,167E-06 | 239988,00 | 59995 |
| B5 | Carry out analysis. | 0.0300 | 1,269E-03 | 787,94 | 413 |
| C2 | Identification of situation requiring interpretation of complex pattern of alarms/indications. (Note that the response component should be evaluated as a separate GTT) | 0.2000 | 9,298E-03 | 107,55 | 117 |

Step 3: Basic Human Error Probability (HEP_{basic})

Using Equation (6), HEP_{basic} for four GTTs is calculated. Table 5 describes HEP_{basic} values, during 24 working hours (Table 5).

Table 5. HEP_{basic}.

| | HEP _{basic} | | | |
|-------|----------------------|-----------|-----------|-----------|
| | GTT-A5 | GTT-A6 | GTT-B5 | GTT-C2 |
| t=2h | 8.751E-03 | 3.166E-05 | 7.842E-02 | 2.837E-01 |
| t=4h | 8.799E-03 | 3.166E-05 | 7.874E-02 | 2.883E-01 |
| t=6h | 8.846E-03 | 3.267E-05 | 7.906E-02 | 2.930E-01 |
| t=8h | 8.894E-03 | 3.167E-05 | 7.938E-02 | 2.977E-01 |
| t=12h | 8.942E-03 | 3.168E-05 | 7.970E-02 | 3.024E-01 |
| t=14h | 8.990E-03 | 3.468E-05 | 8.003E-02 | 3.273E-01 |
| t=16h | 9.039E-03 | 3.168E-05 | 8.036E-02 | 3.422E-01 |
| t=18h | 9.287E-03 | 3.169E-05 | 8.070E-02 | 3.672E-01 |
| t=20h | 9.936E-03 | 3.969E-05 | 8.104E-02 | 3.822E-01 |
| t=22h | 1.186E-02 | 4.170E-05 | 8.138E-02 | 4.074E-01 |
| t=24h | 1.935E-02 | 4.870E-05 | 8.172E-02 | 4.126E-01 |

Step 4: External Factors Definition.

According to an Expert Judgment PSFs values have been selected. The analysis emphasized five fundamental factors (Allen and Seaman, 2007):

- Available time: the time needed to receive, check and process the information and make the decision;
- Stress: the degree to which you feel overwhelmed or unable to cope as a result of pressures that are unmanageable;
- Complexity: the complexity of task performing;
- Experience: the competence and seniority of the decision maker;
- Procedures: the risk management of nuclear plant.

Table 6 describes the PSFs values and Table 7 reports the PSFs correlation (Boring, 2010).

Table 6. PSFs values.

| PSF | Low Hazard | Medium Hazard | High Hazard |
|----------------|------------|---------------|-------------|
| Available time | 0.1 | 1 | 10 |
| Stress | 0.2 | 2 | 20 |
| Complexity | 0.1 | 1 | 10 |
| Experience | 0.1 | 1 | 10 |
| Procedures | 0.3 | 3 | 30 |

Table 7. PSFs dependence.

| | Available Time | Stress Stressors | Complexity | Experience Training | Procedures |
|---------------------|----------------|------------------|------------|---------------------|------------|
| Available Time | 1 | | | | |
| Stress Stressors | 0.50* | 1 | | | |
| Complexity | 0.38* | 0.35* | 1 | | |
| Experience Training | 0.31* | 0.21* | 0.32* | 1 | |
| Procedures | 0.05 | -0.01 | 0.12* | 0.08* | 1 |

Step 5: PSFs Correlation (PSF_{cor})

According equation 6 and considering State (PSF)=0.2 for each Performance Shaping Factors, PSF_{cor} index was calculated:

$$\text{PSF}_{\text{cor}} = [10 \cdot 1 \cdot 0.2] \cdot [20(1-0.50) \cdot 0.2] \cdot [10(1-0.38-0.35) \cdot 0.2] \cdot [10(1-0.32-0.21-0.31) \cdot 0.2] \cdot [30(1-0.08-0.12+0.01-0.05) \cdot 0.2] = 0.192 \quad (8)$$

Step 6: SHRA Human Error Probability (HEP_{SHRA})

Applying equation 5, HEP_{SHRA} has been evaluated, combining internal operating conditions (HEP_{basic}) with external environment conditions with their dependence (PSF_{cor}). Table 8 shows the HEP_{SHRA} values for four GTTs during high hazardous scenario and Figure 3 describes the HEP_{SHRA} trends.

Table 8. HEP_{SHRA}.

| | HEP _{SHRA} | | | |
|-------|---------------------|----------|-----------|----------|
| | GTT-A5 | GTT-A6 | GTT-B5 | GTT-C2 |
| t=2h | 1.04E-02 | 3.77E-05 | 9.35E-02 | 3.38E-01 |
| t=4h | 1.55E-02 | 3.77E-05 | 9.99E-02 | 3.44E-01 |
| t=6h | 2.05E-02 | 3.89E-05 | 10.42E-02 | 3.49E-01 |
| t=8h | 3.06E-02 | 3.78E-05 | 10.96E-02 | 3.55E-01 |
| t=12h | 4.07E-02 | 3.78E-05 | 11.50E-02 | 3.60E-01 |
| t=14h | 5.07E-02 | 4.13E-05 | 11.94E-02 | 3.90E-01 |
| t=16h | 6.08E-02 | 3.78E-05 | 12.58E-02 | 4.08E-01 |
| t=18h | 8.11E-02 | 3.78E-05 | 13.62E-02 | 4.38E-01 |
| t=20h | 9.18E-02 | 4.73E-05 | 14.66E-02 | 4.56E-01 |
| t=22h | 9.41E-02 | 4.97E-05 | 14.99E-02 | 4.86E-01 |
| t=24h | 9.91E-02 | 5.81E-05 | 15.74E-02 | 4.92E-01 |

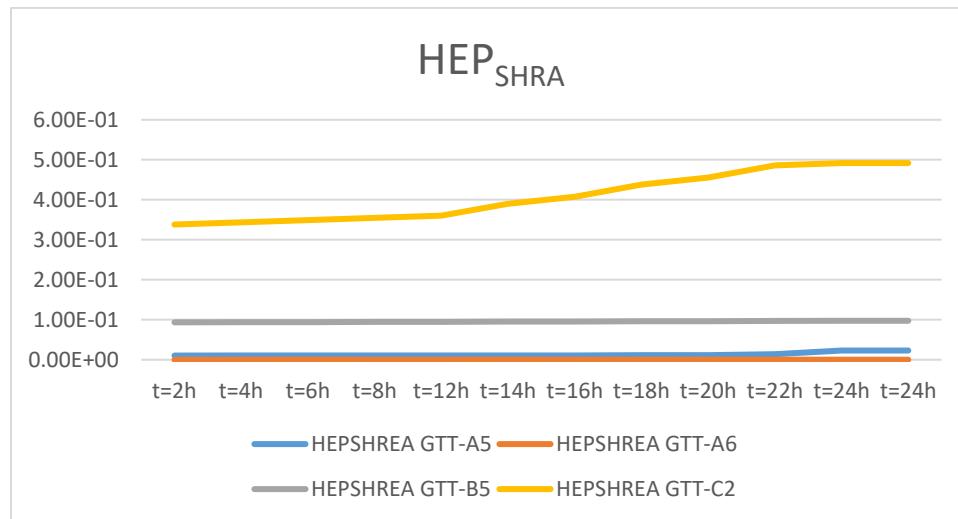


Figure 3. HEP_{SHRA}.

Applying Eq.9:

$$HRA_{SHRA} = 1 - HEP_{SHRA} \quad (9)$$

where, HRA_{SHRA} is the SHRA human reliability value, the HEP_{SHRA} values have been compared with HRA_{SHRA} ones (Table 9).

Table 9. HEP_{SHRA} vs HRA_{SHRA}.

| | GTT-A5 | | GTT-A6 | | GTT-B5 | | GTT-C2 | |
|-------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | HEP _{SHRA} | HRA _{SHRA} |
| t=2h | 1,04% | 98,96% | 0,004% | 100,00% | 9,35% | 90,65% | 33,82% | 66,18% |
| t=4h | 1,05% | 98,95% | 0,004% | 100,00% | 9,39% | 90,61% | 34,37% | 65,63% |
| t=6h | 1,05% | 98,95% | 0,004% | 100,00% | 9,42% | 90,58% | 34,93% | 65,07% |
| t=8h | 1,06% | 98,94% | 0,004% | 100,00% | 9,46% | 90,54% | 35,49% | 64,51% |
| t=12h | 1,07% | 98,93% | 0,004% | 100,00% | 9,50% | 90,50% | 36,05% | 63,95% |
| t=14h | 1,07% | 98,93% | 0,004% | 100,00% | 9,54% | 90,46% | 39,01% | 60,99% |
| t=16h | 1,08% | 98,92% | 0,004% | 100,00% | 9,58% | 90,42% | 40,79% | 59,21% |
| t=18h | 1,11% | 98,89% | 0,004% | 100,00% | 9,62% | 90,38% | 43,77% | 56,23% |
| t=20h | 1,18% | 98,82% | 0,005% | 100,00% | 9,66% | 90,34% | 45,56% | 54,44% |
| t=22h | 1,41% | 98,59% | 0,005% | 100,00% | 9,70% | 90,30% | 48,56% | 51,44% |
| t=24h | 2,31% | 97,69% | 0,006% | 99,99% | 9,74% | 90,26% | 49,18% | 50,82% |

In Figure.4 we highlighted the SHRA outcomes of the most critic Generic Task (GTT-C2).

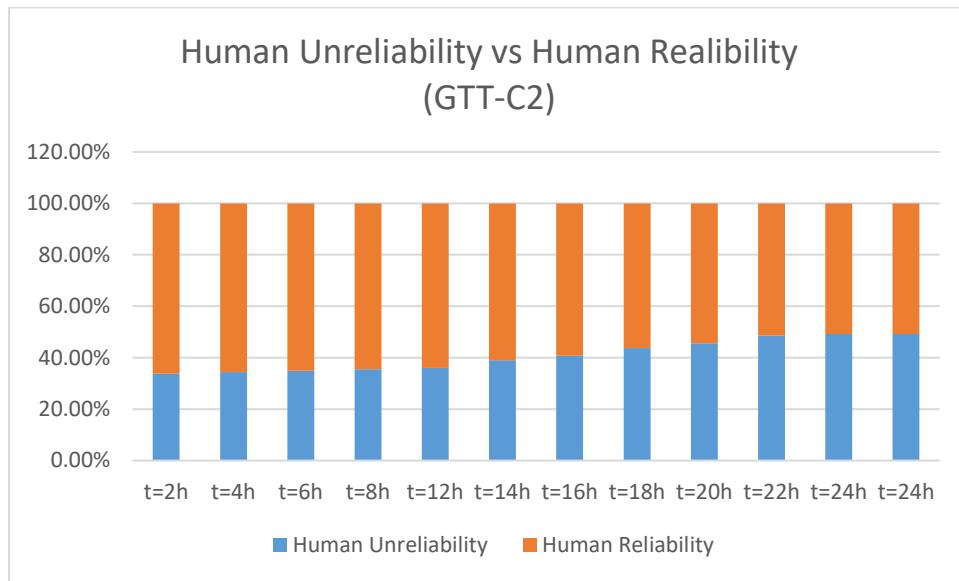


Figure 4. HEP_{SHRA} vs HRA_{SHRA} GTT-C2.

5. Discussion

The operator's choices in emergency conditions depend on many factors. In some cases, the decision maker can take wrong actions. For example, it may make a wrong decision or even not make any decisions. The unreliability of the operator generates high risks for the company. In this condition, HEP is influenced by the human factors and the environmental factors (PSFs).

It is necessary to study HEP of the decision maker in accordance with its internal situation and depending on the environment.

The proposed model analyses the HEP and it simulates the real analysis process of a decision maker

who works in a control room of a nuclear plant.

HEP_{SHRA} increases with operating time, due to human factors, because the decision maker will be tired during the working time. In fact, HEP_{SHRA} for GTT-A5 in the 2th hour it is 2%, while at the 24th hour it is 10%. However, the human unreliability depends also on the GTTs. For the 24th hour of work the GTT-A5 is 10%, the GTT-A6 is 0.5%, GTT-B5 is 16% and GTT-C2 is 41%. The results highlight that GTT-C2 is the most relevant task (HEP=41%) while GTT-A6 is the less relevant task (HEP=0.5%).

In fact, the “Identification of situation requiring interpretation of complex pattern of alarms/indications” is a more complex task for an expert operator than other analysed tasks, during an emergency situation that could last for 24 working hours.

The approach defines a support to minimize HEP. The outputs show that HEP depends on three factors: time, human factors and environmental factors. The HEP_{SHRA} output highlight the following improves:

- improve the work processes e.g.: work breaks, ergonomics, statistical process control, logistic, quality, etc;
- improve of reliability system;
- improve of safety system;
- improve of maintenance system.

6. Conclusion

The aim of the present paper is to propose a new method to evaluate HEP, called Systematic Human Reliability Analysis (SHRA). This study was done for identifying and evaluating of the human error in control rooms in a nuclear plant. The proposed approach considers all factors that influence decisions and actions of the operator: internal and external factors. GTTs represent internal factors. PSFs represent external factors. HEP is the output. Starting from Gauss distribution, the new approach is based on NARA model and on PSFs dependences. SHRA model output an increasing trend of HEP in relation to the operating time. The outputs are useful to define the improvement strategy of the system and to increase the safety value.

HEP_{SHRA} increases with operating time, due to human factors, because the decision maker will be tired during the working time. In fact, HEP_{SHRA} for GTT-A5 in the 2th hour it is 2%, while at the 24th hour it is 10%. However, the human unreliability depends also on the GTTs. For the 24th hour of work the GTT-A5 is 10%, the GTT-A6 is 0.5%, GTT-B5 is 16% and GTT-C2 is 41%.

Although the SHRA method is a simple and convenient method to evaluate the reliability of human, we find some disadvantages for applying this method. They include an ambiguity and overlap in definitions of the PSFs; expertise requirement; and even biases in experts judgments. Future research aims to investigate how PSFs can change after the normal working hour (8 working hours) and to developed a statistic function to evaluated State (PSFs) without Expert Judgement.

Conflict of Interest

The authors confirm that there is no conflict of interest to declare for this publication

Acknowledgement

Authors express their sincere thanks to: the company operating in the nuclear industry and the authors really appreciate the effort of editors and referees in reviewing manuscript.

References

- Allen, I.E., & Seaman, C.A. (2007). Likert scales and data analyses. *Quality Progress*, 40(7), 64-65.
- Bello, G.C., & Colombari, V. (1980). The human factors in risk analyses of process plants: the control room operator model 'TESEO'. *Reliability Engineering*, 1(1), 3-14.
- Boring, R. (2005). Human reliability analysis methods for space safety. RMC, Session G: Human Error and Risk Assessment.
- Boring, R.L. (2010). How many performance shaping factors are necessary for human reliability analysis? In *Proceedings of the 10th International Probabilistic Safety Assessment & Management Conference (PSAM10)* (pp. 32-42) Seattle, U.S., Createspace Independent Publishing Platform.
- Calixto, E., Lima, G.B.A., & Firmino, P.R.A. (2013). Comparing SLIM, SPAR-H and Bayesian network methodologies. *Open Journal of Science and Technology*, 3(2), 31-41.
- Čepin, M. (2008). Importance of human contribution within the human reliability analysis (IJS-HRA). *Journal of Loss Prevention in the Process Industries*, 21(3), 268-276.
- Chioldo, E., Gagliardi, F., & Pagano, M. (2004). Human reliability analyses by random hazard rate approach. *COMPEL-The International Journal for Computation and Mathematics in Electrical and Electronic Engineering*, 23(1), 65-78.
- Christie, P.M.J., & Levary, R.R. (1998). The use of simulation in planning the transportation of patients to hospitals following a disaster. *Journal of Medical Systems*, 22(5), 289-300.
- Colangelo, F. (2012). The human factor in risk assessment methods in the workplace. *Italian Journal of Occupational and Environmental Hygiene*, 3(1), 49-53.
- Cowan, M.L., & Cloutier, M.G. (1988). Medical simulation for disaster casualty management training. *The Journal of Trauma and Acute Care Surgery*, 28(1), S178-S182.
- Currión, P., Silva, C.D., Van de Walle, B. (2007). Open source software for disaster management. *Communications of the ACM*, 50(3), 61-65.
- De Ambroggi, M., & Trucco, P. (2011). Modelling and assessment of dependent performance shaping factors through analytic network process. *Reliability Engineering & System Safety*, 96(7), 849-860.
- De Carlo, F., Arleo, M.A., & Tucci, M. (2014). OEE evaluation of a paced assembly line through different calculation and simulation methods: a case study in the pharmaceutical environment. *International Journal of Engineering Business Management*, 6(Godište 2014), 6-27.
- De Carlo, F., Tucci, M., & Borgia, O. (2013). Conception of a prototype to validate a maintenance expert system. *International Journal of Engineering and Technology*, 5(5), 4273-4282.
- De Felice, F., & Petrillo, A. (2011). Methodological approach for performing human reliability and error analysis in railway transportation system. *International Journal of Engineering and Technology*, 3(5), 341-353.
- De Felice, F., Petrillo, A., & Zomparelli, F. (2016). A hybrid model for human error probability analysis. *IFAC-PapersOnLine*, 49(12), 1673-1678.

- Di Bona, G., Duraccio, V., Silvestri, A., & Forcina, A. (2014, February). Validation and application of a safety allocation technique (integrated hazard method) to an aerospace prototype. In *Proceedings of the IASTED International Conference on Modelling, Identification, and Control, MIC* (pp. 284-290). Acta Press, Innsbruck; Austria; 17 February 2014 through 19 February 2014.
- Di Pasquale, V., Iannone, R., Miranda, S., & Riemma, S. (2013). An overview of human reliability analysis techniques in manufacturing operations. In: Schiraldi, M.M. (ed) *Operations Management*. Intech, pp. 221-240. ISBN-978-953-51-1013-2.
- Di Pasquale, V., Miranda, S., Iannone, R., & Riemma, S. (2015). A simulator for human error probability analysis (SHERPA). *Reliability Engineering & System Safety*, 139, 17-32.
- Duraccio, V., Di Falcone, D., Bona, G., Silvestri, A., Forcina, A. (2015). Chemical risk evaluation: application of the Movoish methodology in an industry of the textile sector. *Proceedings of the 27th European Modeling and Simulation, Symposium Dime University of Genoa, Bergeggi; Italy; 21 September 2015 through 23 September 2015, EMSS 2015*, pp. 451-456.
- Elmaraghy, W.H., Nada, O.A., & ElMaraghy, H.A. (2008). Quality prediction for reconfigurable manufacturing systems via human error modelling. *International Journal of Computer Integrated Manufacturing*, 21(5), 584-598.
- Gertman, D.I., & Blackman, H.S. (1994). *Human reliability and safety analysis data handbook*. John Wiley & Sons, New York.
- Gertman, D.I., Blackman, H.S., Marble, J.L., Byers, J.C., & Smith, C.L. (2005). The SPAR-H human reliability analysis method. *U.S. Nuclear Regulatory Commission, NUREG/CR-6883, INL/EXT-05-00509*, Washington DC, U.S.A.
- Hannaman, G.W., & Spurgin, A.J. (1984). *Systematic human action reliability procedure (SHARP)*. Interim Report (No. EPRI-NP--3583). NUS Corporation, San Diego, U.S.A.
- Hannaman, G.W., Spurgin, A.J., & Lukic, Y. (1985). A model for assessing human cognitive reliability in PRA studies. In *Conference Record for 1985 IEEE Third Conference on Human Factors and Nuclear Safety* (pp. 343-353). IEEE. U.S.A.
- Harris, D.R., & Hillman, G.C. (2014). *Foraging and farming: the evolution of plant exploitation*. Routledge, New York.
- He, X., & Van Nes, F. (2012). Experience from adapting structured HRA methods to the oil and gas industry. *The Annual European Safety and Reliability Conference*, 2, 1019-1025.
- Hollnagel, E. (1996). CREAM: reliability analysis and operator modeling. *Reliability Engineering and Safety System*, 52, 327-337.
- Hollnagel, E. (1998). *Cognitive reliability and error analysis method (CREAM)*. Elsevier, U.S.A.
- Houshyar, A., & Imel, G. (1996). A simulation model of the fuel handling system in a nuclear reactor. *Computers & Industrial Engineering*, 30(1), 117-135.
- Janius, R., Abdan, K., & Zulkafli, Z.A. (2017). Development of a disaster action plan for hospitals in Malaysia pertaining to critical engineering infrastructure risk analysis. *International Journal of Disaster Risk Reduction*, 21, 168-175.
- Jung, W., Park, J., Kim, J., & Ha, J. (2007). Analysis of an operators' performance time and its application to a human reliability analysis in nuclear power plants. *IEEE Transactions on Nuclear Science*, 54(5), 1801-1811.
- Kariuki, S.G., & Löwe, K. (2007). Integrating human factors into process hazard analysis. *Reliability Engineering & System Safety*, 92(12), 1764-1773.

- Kim, I.S. (2001). Human reliability analysis in the man-machine interface design review. *Annals of Nuclear Energy*, 28(11), 1069-1081.
- Kirwan, B. (1996). The validation of three human reliability quantification techniques-THERP, HEART and JHEDI: Part 1-technique descriptions and validation issues. *Applied Ergonomics*, 27(6), 359-373.
- Kirwan, B., Gibson, H., Kennedy, R., Edmunds, J., Cooksley, G., & Umbers, I. (2005). Nuclear action reliability assessment (NARA): a data-based HRA tool. *Safety & Reliability Journal*, 25(2), 38-45.
- Konstandinidou, M., Nivolianitou, Z., Kiranoudis, C., & Markatos, N. (2006). A fuzzy modeling application of CREAM methodology for human reliability analysis. *Reliability Engineering & System Safety*, 91(6), 706-716.
- Levi, L., Bregman, D., Geva, H., & Revach, M. (1998). Hospital disaster management simulation system. *Prehospital and Disaster Medicine*, 13(1), 22-27.
- Lu, H., Zhen, H., Mi, W., & Huang, Y. (2015). A physically based approach with human-machine cooperation concept to generate assembly sequences. *Computers & Industrial Engineering*, 89, 213-225.
- Lundqvist, P., & Gustafsson, B. (1992). Accidents and accident prevention in agriculture a review of selected studies. *International Journal of Industrial Ergonomics*, 10(4), 311-319.
- Magnusson, P.S., Christensson, M., Eskilson, J., Forsgren, D., Hallberg, G., Hogberg, J., Larsson, F., Moestedt, A., & Werner, B. (2002). Simics: a full system simulation platform. *Computer*, 35(2), 50-58.
- McLoughlin, D. (1985). A framework for integrated emergency management. *Public Administration Review*, 45, 165-172.
- Mendonca, D., Beroggi, G.E., & Wallace, W.A. (2001). Decision support for improvisation during emergency response operations. *International Journal of Emergency Management*, 1(1), 30-38.
- Park, K.S., & Lee, J. (2008). A new method for estimating human error probabilities: AHP-SLIM. *Reliability Engineering & System Safety*, 93(4), 578-587.
- Pinto, J.M.O., Melo, P.F.E., & Saldanha, P.L.C. (2014). A DFM/Fuzzy/ATHEANA human failure analysis of a digital control system for a pressurizer. *Nuclear Technology*, 188(1), 20-33.
- Rasmussen, M., Standal, M.I., & Laumann, K. (2015). Task complexity as a performance shaping factor: a review and recommendations in Standardized plant analysis risk-human reliability analysis (SPAR-H) adaption. *Safety Science*, 76, 228-238.
- Rauschert, I., Agrawal, P., Sharma, R., Fuhrmann, S., Brewer, I., & MacEachren, A. (2002). Designing a human-centered, multimodal GIS interface to support emergency management. In *Proceedings of the 10th ACM International Symposium on Advances in Geographic Information Systems*(pp.119-124). DOI: 10.1145/585147.585172.
- Reznek, M., Smith-Coggins, R., Howard, S., Kiran, K., Harter, P., & Krummel, T. (2003). Emergency medicine crisis resource management (EMCRM): Pilot study of a simulation-based crisis management course for emergency medicine. *Academic Emergency Medicine*, 10(4), 386-389.
- Schafer, W.A., Ganoe, C.H., & Carroll, J.M. (2007). Supporting community emergency management planning through a geo collaboration software architecture. *Computer Supported Cooperative Work*, 16(4-5), 501-537.
- Scott, Z., & Few, R. (2016). Strengthening capacities for disaster risk management I: insights from existing research and practice. *International Journal of Disaster Risk Reduction*, 20, 145-153.
- Shanmugam, A., & Robert, T.P. (2015). Ranking of aircraft maintenance organization based on human factor performance. *Computers & Industrial Engineering*, 88, 410-416.

- Sheridan, T.B., & Ferrell, W.R. (1974). Man-machine systems; information, control, and decision models of human performance. *Journal of Dynamic Systems Measurement and Control*, 27(1). The MIT press.
- Swain, A.D., & Guttman, H.E. (1983). *Handbook of human-reliability analysis with emphasis on nuclear power plant applications. Final report* (No. NUREG/CR--1278). Sandia National Labs. Albuquerque, NM (USA).
- Trucco, P., & Leva, M.C. (2007). A probabilistic cognitive simulator for HRA studies (PROCOS). *Reliability Engineering & System Safety*, 92(8), 1117-1130.
- Williams, J.C. (1985). Validation of human reliability assessment techniques. *Reliability Engineering*, 11(3), 149-162.
- Williams, J.C. (1986). HEART-a proposed method for assessing and reducing human error. In *Ninth Advances in Reliability Technology Symposium. NEC, Birmingham, AEA, Technology, Culcheth, Warrington*. PP. B3. R.1 - B3. R.13.
- Xu, P.J., Peng, Q.Y., Wen, C., Guo, J.W., & Zhan, S.G. (2014). Human reliability analysis on high-speed train dispatcher based on THERP and Markov theories. *Journal of Transportation Systems Engineering and Information Technology*, 14(6), 133-140.
- Yang, Y., Chen, X., Zhang, J., & Kang, R. (2014). Human reliability test and identification of HCR model basic parameters for multi-factor “Meta-Operation”. In *Safety and Reliability: Methodology and Applications* (pp. 1025-1032). CRC Press. Wroclaw, Poland 14-18 September 2014.
- Zhou, X., Shi, Y., Deng, X., & Deng, Y. (2017). D-DEMATEL: a new method to identify critical success factors in emergency management. *Safety Science*, 91, 93-104.



Original content of this work is copyright © International Journal of Mathematical, Engineering and Management Sciences. Uses under the Creative Commons Attribution 4.0 International (CC BY 4.0) license at <https://creativecommons.org/licenses/by/4.0/>